



# Afghanistan Development Association

Empowering people, eradication of poverty, and  
promoting social justice and peace

Annual Report 2010

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## BACKGROUND

Afghan Development Association (ADA) is a Non Government Organization (NGO) registered with Ministry of Economy (MoEc) and has more than two decades experiences; in implementing emergency assistance, rehabilitation and development of projects through integrated rural development approaches in South, West, North, North East, East, and Center Region of Afghanistan. ADA vision remains eradication of poverty from Afghanistan and committed to fight the complex issue of poverty by working for restoration of civil rights, including enabling the poor to gain access to basic services including health, education and social justice.

ADA is committed to fight all kinds of discrimination and to enable families to gain access to their rights and actively be involved in the development of their destinies.

During 2010, ADA implemented integrated rural development programme with the financial and technical support from international and local communities; ADA implemented multi-sector rehabilitation and development projects, which were designed to foster self-reliance and self-sufficiency; in addition to empowering Afghans to meet their future needs, ADA has been creating the socio-economic conditions to promote peace and stability.

During 2010, ADA management members actively took part in events, conferences, forums and gatherings at both national and international levels in order to pave the way for all to focus on cost-effective and quality programs, and to minimize the risks and mistakes through coordinated and listen learned approaches.

ADA's past years achievements brought about positive changes in the social, economical and political aspects of targeted people through achievements focused on their skills, knowledge, and their understanding of development and subjects on cross-cutting issues. The community development work was the integral part of ADA each intervention.

# ACKNOWLEDGMENTS

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The preparation of this ADA 2010 report was made possible due to contribution of many individuals, teams and organizations that really become part of the great achievements and now ADA is proud to compile these achievements in this report.

ADA management would like to thank those who achieved the technical progress related to this report, and the managers who supported and directed the work. The foremost gratitude goes to ADA's field staff members and teams that despite of being in an insecure and sometimes difficult environment they continued to work in the targeted communities with utmost dedication and commitment.

Special acknowledgment and thanks go to the participating communities and their organizations who gave unconditional support and cooperation to the projects and programmes.

ADA is also grateful to its donors both national (Ministry of Education (MoE) and Ministry of Agriculture, Irrigation and Livestock (MAIL) and international (European Commission (EC), Christian Aid (CA), Church World Services (CWS), International Organization for Migration Mission in Afghanistan (IOM), ACDI/VOCA, Action Centre La Faim (ACF), CARE International, Norwegian Church Aid (NCA), World Bank Group -WPG (IFC-WBG), who believed in ADA's commitment to serve the Afghan people and provided financial and moral support for the successful achievements of the whole programme.

Acknowledgment goes to ADA 2010 Report preparation team (Managing Director, Deputy Managing Director, Line Directors, Managers and Officers) that give their valuable time in preparation of this report and specially thanks and acknowledgment go to Ahmad Kakar who give his much time in designing the report in utmost reader friendly and visual manner.

Last but not least, we are grateful to all good friends of ADA who contributed in reviewing the first draft of this report and made valuable comments and revisions that made a smooth reading of this document possible.

# ABBREVIATIONS

<b>ADA</b> AFGHAN DEVELOPMENT ASSOCIATION	EC EUROPEAN COMMISSION
<b>ARD</b> ASSOCIATES IN RURAL DEVELOPMENT	FAO FOOD AND AGRICULTURAL ORGANIZATION
BESST BASIC EDUCATION SUPPORT SYSTEM FOR TEACHERS	GOA / GIROA GOVERNMENT OF AFGHANISTAN/ GOVERNMENT ISLAMIC REPUBLIC OF AFGHANISTAN
<b>BVW</b> BASIC VETERINARY WORKER	INSET IN SERVICE TRAINING
<b>CA</b> CHRISTIAN AID	IRD INTEGRATED RURAL DEVELOPMENT
<b>CBO</b> COMMUNITY BASED ORGANIZATION	M&E MONITORING AND EVALUATION
<b>CDCS</b> COMMUNITY DEVELOPMENT COUNCILS	MAIL MINISTRY OF AGRICULTURE, IRRIGATION AND LIVESTOCK
CDPs COMMUNITY DEVELOPMENT PLANS	MoE MINISTRY OF EDUCATION
CIDA CANADIAN INTERNATIONAL DEVELOPMENT AGENCY	MoLSMD MINISTRY OF LABOR AND SOCIAL AFFAIRS, MARTYRS AND DISABLED
CWS CHURCH WORLD SERVICE	MOU MEMORANDUM OF UNDERSTANDING
<b>DAI</b> DEVELOPMENT ALTERNATIVES INC	MRRD MINISTRY OF RURAL REHABILITATION AND DEVELOPMENT
DAP DI-AMMONIUM PHOSPHATE	MT METRIC TON
DRR DISASTER RISK REDUCTION	NCA NORWEGIAN CHURCH AID
DT3 DISTRICT TEACHER TRAINING TEAM	



... Continue Abbreviations

NGO  
NON-GOVERNMENTAL ORGANIZATION

NOVIB  
NETHERLANDS ORGANIZATION FOR  
INTERNATIONAL DEVELOPMENT

A&LD  
AGRICULTURE AND LIVESTOCK DEPARTMENT

PCO  
PUBLIC CALL OFFICE

VFU  
VETERINARY FIELD UNIT

VFW  
VETERINARY FIELD WORKER

UN  
UNITED NATION

WB  
WORLD BANK

WPCO  
WOMEN PUBLIC CALL OFFICE

FMI  
FOR MORE INFORMATION

CBD  
CAPACITY BUILDING DEPARTMENT

ED  
EDUCATION DEPARTMENT

NFI  
NON FOOD ITEMS

FMI  
FOOD ITEMS





# Capacity Building

## Efforts of 2010

Capacity Building is the integral part of ADA mission. During the year 2010 the programme made substantial contribution to the capacity development of local government officials and community members. The diverse, but inter-related thematic focussed on organizational development, gender and peace development approaches, rights education and skill training, improvement of agriculture depots, raising awareness of local government and communities on disaster risk reduction and advocacy relevant practices.

The programme focussed on training in many areas such as training in agricultural departments in four provinces, rights education and community organization, community based disaster risk reduction, vocational training to vulnerable women and marginalised groups, girls' education, emergency preparedness and response, impact of climate change on agriculture and community based stabilization grant projects.

The scope of ADA capacity building programme would be broadened through a sustainable focus on building Afghan peace locally programme. This programme will continue its efforts for knowledge development via research and networking. During the year 2010, the Capacity Building Department implemented different projects, which mostly targeted women empowerment, children education, community stability, disaster risk reduction research and advocacy.

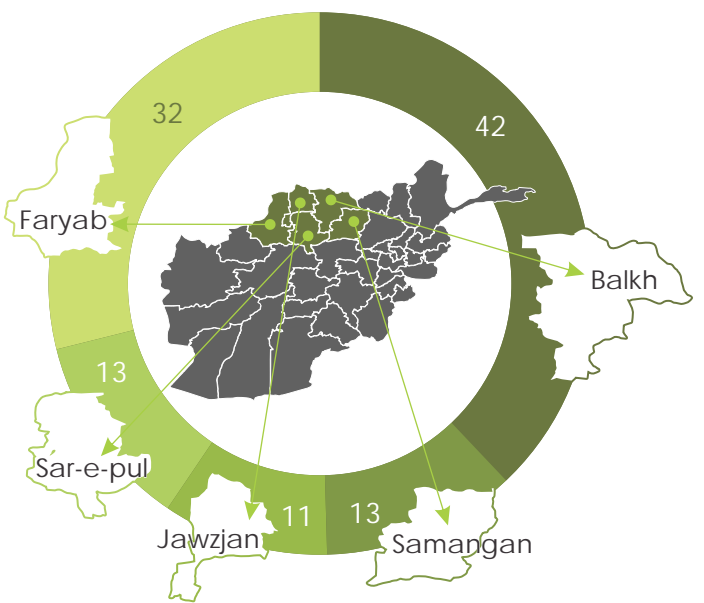
During the year of 2010, more than 70,000 people including 5,000 women and 25,000 children have benefited directly and more than 500,000 people including 45% female have benefited indirectly from the projects. Thus, ADA Capacity Building Department successfully implemented the following projects in various locations.





# Training for Agriculture Depots:

The aim of this project was to improve capacity of 7 agriculture depots in the North part of Afghanistan in book-keeping, income management systems, and inventory control. ADA has successfully delivered the training to achieve the aim of this project and has trained in seven workshops 111 members in five different provinces; such as, Samangan, Balkh, Jawzjan, Sar-e-Pul and Faryab.



# Rights Education & Community Organization:

The aim of this project was to enhance awareness in rights and provide vocational training to marginalized groups such as widows, disabled and land-less people. . At the end, they would collectively engage with institutions of the state and other development actors to ensure the realization of rights to food security, livelihood and human security.

# Achievements

Through implementation of this project, ADA has established 40 circles (CBOs/ alliances) of marginalized groups (25 from female and 15 from male\*) in three districts of Faryab province. Also ADA has trained 630 the most vulnerable women as, 156 in carpet weaving, 320 in Gilam weaving, 70 in embroidery and 90 in tailoring with the provision of complete tool kits for the target trainees, as (78 carpet weaving looms/frames, 160 Gilam weaving looms, 70 embroidery machines and 90 tailoring machines) for these circles during the year 2010. 300 trainees have been selected, trained and so on the green-house tools have been provided to them, indeed the tools were needed for the kitchen gardening training and utilization practices.

*Note: \*It is worth mentioning that 15 circles (CBOs) were established during the 2009 in Balchiragh district of Faryab province.*





## Case Story | Dost Mohammad

My name is Dost Mohammad; I work as a butcher. My income is not covering my monthly expenditure and each month I need to get loan to cover my expenditure. This load is breading my backbone thinking how to recover the overspent and I remain more under psychological pressure.

One day when I sold my last income source (Cow and Goats) in Bazaar, Mr. Kfiaberdi saw me and told me that an organization by the name of ADA is working here that is conducting training for vulnerable people to know their rights and distributing thread for Galim weaving. You can go and ask their assistance.. Mr. Kfiaberdi introduced me to Mr. Abdul Momin who is a representative of one Reflect Circle in Grizwan district. After meeting him, I participated in circle activities that was very interesting for me. I heard more new things for the first time like human rights and law. When I came back to my house I shared the story with my mother and sisters. They were also inspired through me and wanted to join female circle. Mrs. Khadija help us and include my mother and two sisters in female circles activities. After few months of ADA trainings, the circle members selected my sister for Tailoring training and my mother and my second sister for Galim viewing.

Now I am feeling better as I know more things about rights as human rights, law, and gender. We have learned new skills (Tailoring and Galim weaving) and also we can read, write, and understand simple sentences. We improve our economic status with these skills. My sister is working hard to sew cloths after this training. This remains a good income source to our family. I purchased two goats and now trying to increase the number of goats next year. Our circle sold the Galim we weaved in market and I earned some money from selling the Galim. Yes, ADA has changed my live. Thanks you ADA and whoever is supporting this program.

## Beneficiaries as per District:

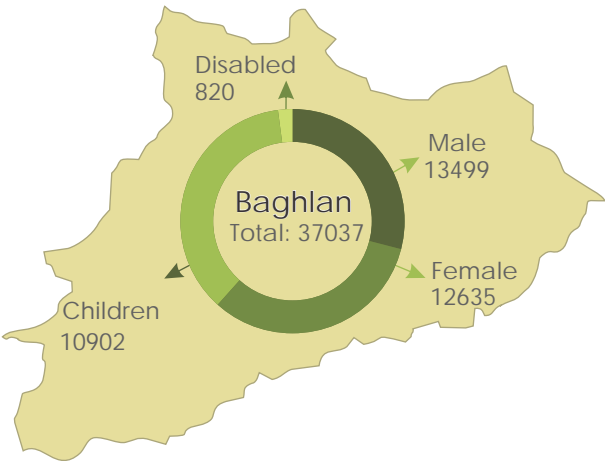
No	Training District	Circle Established		Human Right Education	Literacy	Tailoring	Embroidery	Carpet Weaving	Gilam Weaving	Kitchen Gardening
		Male	Female							
01	Balchiragh	8	7	460	460	44	24	156	0	0
02	Gurziwan	10	5	400	400	46	46	0	320	0
03	Pashton-kot	7	3	500	500	0	0	0	0	0
TOTAL		25	15	1,360	1,360	90	70	156	320	300

ADA has established linkage between the circles and market and between the circles and department of women affairs for sustainability of the programme.

- Almost 880 members of circles (men and women) participated in free discussions about rights and laws according to the project plan (for detail; please see the brief report of circles' activities).
- Free discussions about rights and social affairs; such as, corruption, good governance, narcotics and its harm for humans, gender, poverty analysis, women and children rights, conflict management, poverty indicators, alternative of poppy cultivation, resource of government incomes, provincial council and its responsibilities, parliament responsibilities, votes and election have been facilitated in each circle.
- Literacy education process facilitated in each circle by REFLECT methods as, writing on the ground and in air by fingers and parables, usage of board and old news papers.

# Community Based Disaster Risk Reduction:

The focus of this project was awareness rising on climate changes, coping mechanism with disaster, development of contingency planning at village and district levels and construction of small mitigation structures and water reservoirs. The goal of the project was to enhance the resilience of communities in 20 villages/communities in Nahreen district through training and small - scale structural disaster mitigation project.



## Achievements

- ADA trained 173 individuals including 95 male and 78 female in community based disaster risk management, sphere, conflict management, gender, rescue and in first aid activities.
- ADA established disaster management unit at district level to manage all types of disasters and improve linkage of village disaster committee with district and provincial disaster committees.
- ADA developed 23 contingency plans at the village level and one contingency plan at the district level.
- 4 protection and two retaining walls have been constructed to protect houses, 200 hectors agriculture land, 6 orchards and canals during flash floods.
- 20 water reservoirs have been constructed for rain water to increase the water table of underground water.
- 1,435 kg of new variety of wheat seed, which needs less water and has more resistance against drought, has been distributed to 41 farmers.

## Emergency Preparedness & Response:

During the year 2010, ADA implemented emergency preparedness and response project in Kandahar and Zabul provinces. Through this project hundreds of affected families have been assisted by NFI packages in Spin Boldak district and Kandahar city; it also helped Afghan National Disaster Management Authority (ANDMA) in rapid assessment of flash flood disaster in Zabul province. Through this project ADA has distributed 500 winterization NFI packages in Tirinkot district of Uruzgan province to IDPs who came from very remote districts of Uruzgan. FMI, the Non Food Items were provided by IOM to the targeted people.



## Vocational Training:

During the year 2010, Afghan Development Association (ADA) has successfully trained 99, the most vulnerable women in beautician, bag making, embroidery and tailoring through two projects implemented in Qarabagh district and district 6 of Kabul province.

ADA has provided tool kits for all the trainees in order to have an opportunity of getting good facilities for working and income earning after the completion of this project. Besides, the skill training and provision of tool kits, ADA has facilitated literacy, marketing and awareness raising programmes parallel with the skill training. The project's impacts were positive and more than 60% of trainees found jobs and/or established producer groups.

The aim of the project was to assist the most vulnerable returnees/IDPs through market driven skill training to improve their capacity in order to create job opportunities for them, especially for women who are the most marginalised group in the Afghan society.

- The main activities of the vocational programme were:
- Skill training of 25 women in beautician, 49 women in bag making and 25 women in tailoring.
  - Provision of tool kits for all 99 trainees according to the skills.
  - Provision of literacy innumeracy for 99 trainees.
  - Provision of business and marketing training for all trainees.
  - Promotion of awareness raising of the trainees in gender, human rights and first aid through conducting of workshops.
  - Facilitation of producers groups establishment and linkage with market.
  - It's worth to mention that 60% of the graduated trainees have found jobs for themselves.



## Business & Marketing Training

ADA has planned to train graduated skilled trainees on business and marketing techniques. During the year 2010, totally 112 trainees including 79% of female have been trained who were graduated from different trades as embroidery, computer, mobile repairing, leather sewing, bag making, metal work and beautician. ADA has provided on job training facilities for all graduated trainees in different enterprises according to their skills in Kabul city. Also ADA has made three producer groups of interested trainees, 13 in leather sewing, 14 in bag making and 9 in beautician skills. Totally 36 trainees have been organized in these groups. It is well said that the literacy training was also included in these trainings



“  
*Learning according needs of market will change your live.*  
”

## Enhancement in Enrolment of Girls and Quality of Education:

The enhancement in enrolment of girls and quality of education project aim is to contribute to increase/strengthen girls' participation and their retention in education and an overall improvement in quality of teaching and learning in primary schools of Qarghai district in Laghman province of Afghanistan. It will be achieved by increasing girls' enrolment and retention in 15 targeted schools, providing quality education, community awareness in importance of children/girls' education, and increased coordination among parents, teachers, and the line departments.

This project is the continuation of the girls' education project as its second phase, which was implemented in Qarghai district of Laghman province.

## Achievements

- 275 new girls/ students have been identified and enrolled in schools.
- 15 schools have been surveyed and 150 teachers interviewed and selected for teacher training practices.
- 4 new parents and teachers committees have been established in four new selected schools of Qarghai district in Laghman province.
- 58 CDC and PTC members have been trained in gender, children rights, and importance of girls' education in the target locations.
- One literacy and vocational training centre has been established for 30 house headed widows in Qarghai district of Laghman province.
- 1,800 educational tool kits with 1,800 school bags have been provided for 1,800 students in the target schools of Qarghai district.

## Study of the Impact of Climate Change and Food Insecurity on Poverty:

The aim of the study was to assess the impact of climate change on crop yield in four South Asian countries like Afghanistan, Pakistan, Bangladesh and India. The study provided an insightful analysis of the ground realities by collecting primary data about the perception and recorded impact of climate change on crop yield at the gross root level most importantly among small and marginalized farmers. This Study was conducted in four South Asian countries - Afghanistan, Bangladesh, India and Pakistan.

ADA is the focal NGO for this study in Afghanistan, which implemented the project in three different provinces and three different climates zones including Kandahar, Nangarhar and Panjshir. We expected that the study would enhance our understanding of the impact that climate change could have on agriculture. Through this study we could raise awareness and suggest measures for coping with climate change induced problems to the national governments and their allies among the governments of the rich nations of the world. Also, since the same survey conducted in four aforementioned South Asian nations as a combined intervention of adaptation and mitigation practices would be possible giving rise to replication of success stories and the generation of synergies.

## Main Activities/Achievements:

- ADA has conducted survey in 3 provinces of three different climate zones and interviewed 300 small and marginalized farmers.
- ADA has interviewed more than 25 professional and technical persons.
- ADA participated in two joint workshops and conferences about the climate changes in the South Asian country based in New Delhi, India.





# Community Based Stabilization Grant Programme:

Creative Associates International Inc. (CAII) is the prime contractor for the programme in Afghanistan. For the CBSG Programme Creative will be coordinating and overseeing the work of the Afghan sub-contractors who are functioning as programme implementing partners; the Afghan Development Association (ADA) together with its partner Creative applied community development practices and processes to enable unstable communities , to directly implement small-scale community-level projects. Programme grant activities will be provided for these small-scale community-level projects, which are designed to:

- Support stability initiatives in an effort to improve peace in unstable communities.
- Support the MRRD National Solidarity Programme (NSP), the Afghanistan Rural Enterprise Development Programme (ARED) and National Area Based Development Programme (NABDP) activities by linking GIRoA to communities, thereby building trust between the government and its rural citizens.
- Ensure a rapid response to express community development needs through advancing community mobilization strategies and efforts.

A major goal will be; to incorporate into the programme as many different district level groups and associative structures as possible. Activities will include, but not be exclusive to, small infrastructures repairs and development, material and equipment procurements and emergency response support

A fundamental objective of CBSG is to maximize the amount of Host Country National (HCN) staff involved directly and indirectly in implementation of programme as a part of the "Afghan First" initiative. Creative will achieve

this objective by not only minimizing the amount of expatriate staff employed on the programme, but by sub-contracting ADA. The implementing partners will each be responsible for facilitating district level grants development in targeted districts within one of three regional areas of geographic focus. All activities shall be performed in accordance with the terms of the USAID Cooperative Agreement.

## CBSG Objective

The objective of the CBSG Programme is to enable unstable communities, currently the focus of counter insurgency (COIN) activities, to directly implement small-scale community-level projects and build their confidence in and support for the GIRoA. The CBSG Programme will also bolster and further support those communities that have resisted insurgency and be utilized to further extend the writ of the GIRoA and expand and deepen its links with communities within its targeted districts.

The following provinces are under the operation of CBSG project.



Under CommunityBased Stabilization Grant Programme in Badakhshan, Takhar, Kunduz, Baghlan and Panjshir the following projects by province-wise have been selected, surveyed, completed and handed over to community till end of December 2010.

# BAGHLAN

## 2010 Services

### Beneficiaries

Total: 5 Schools, 60 Families

- 1 7000 Students, 213 Teachers  
10400 Students, 297 Teachers,

### Facilities & Distribution;

- 1 3200 Benches & Desks for students  
285 Desk/Chairs for teacher  
210 Blackboard  
310 Bookshelf  
244 m2 Carpet  
18 Tents  
1 Construction of School  
1 Construction of surrounding walls
- 2 5200 Benches & Desks for students  
325 Desk/Chairs for teacher  
173 Blackboard  
113 Bookshelf  
346 m2 Carpet  
1 Construction of School

### Activities:

Project Mobilization, Survey, Proposal Development, Supervision & Monitoring

- 1 Community Center Rehabilitation, Purchasing Equipments of Blood Bank
- 2 Bridge Rehabilitation (Ring Walls) and Surrounding wall Construction







# TAKHAR PROVINCE

## 2010 Services

### Beneficiaries

Total: 11 Schools

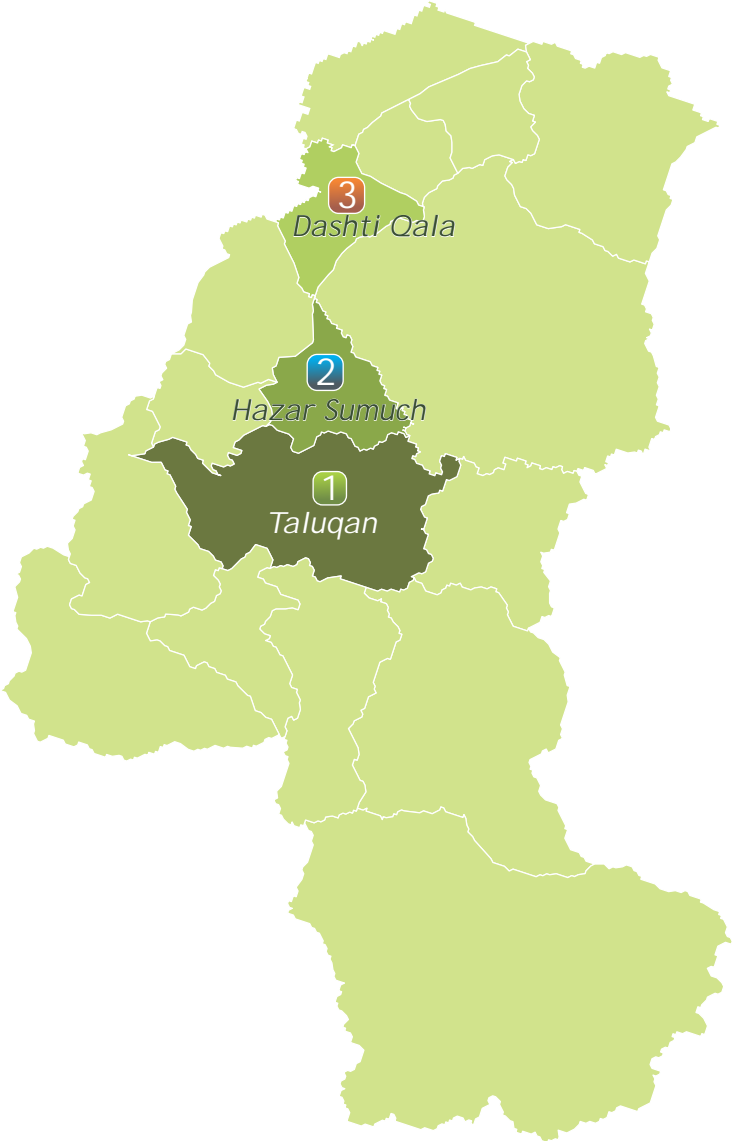
- 1 16483 Students, 109 Teachers
- 2 950 Students, 13 Teachers
- 3 460 Students, 15 Teachers

### Activities:

Project Mobilization, Survey, Proposal Development, Supervision & Monitoring

### Facilities & Distribution;

- |   |      |                              |
|---|------|------------------------------|
| 1 | 3798 | Benches & Desks for students |
|   | 183  | Desk/Chairs for teacher      |
|   | 57   | Blackboard                   |
|   | 20   | Bookshelf                    |
|   | 256  | m2 Carpet                    |
|   | 7    | Sofa set                     |
| 2 | 270  | Benches & Desks for students |
|   | 15   | Desk/Chairs for teacher      |
|   | 10   | Blackboard                   |
|   | 3    | Bookshelf                    |
|   | 40   | m2 Carpet                    |
|   | 1    | Sofa Set                     |
| 3 | 230  | Benches & Desks for students |
|   | 16   | Desk/Chairs for teacher      |
|   | 10   | Blackboard                   |
|   | 2    | Bookshelf                    |
|   | 30   | m2 Carpet                    |





# KUNDUZ

## 2010 Services

### Beneficiaries

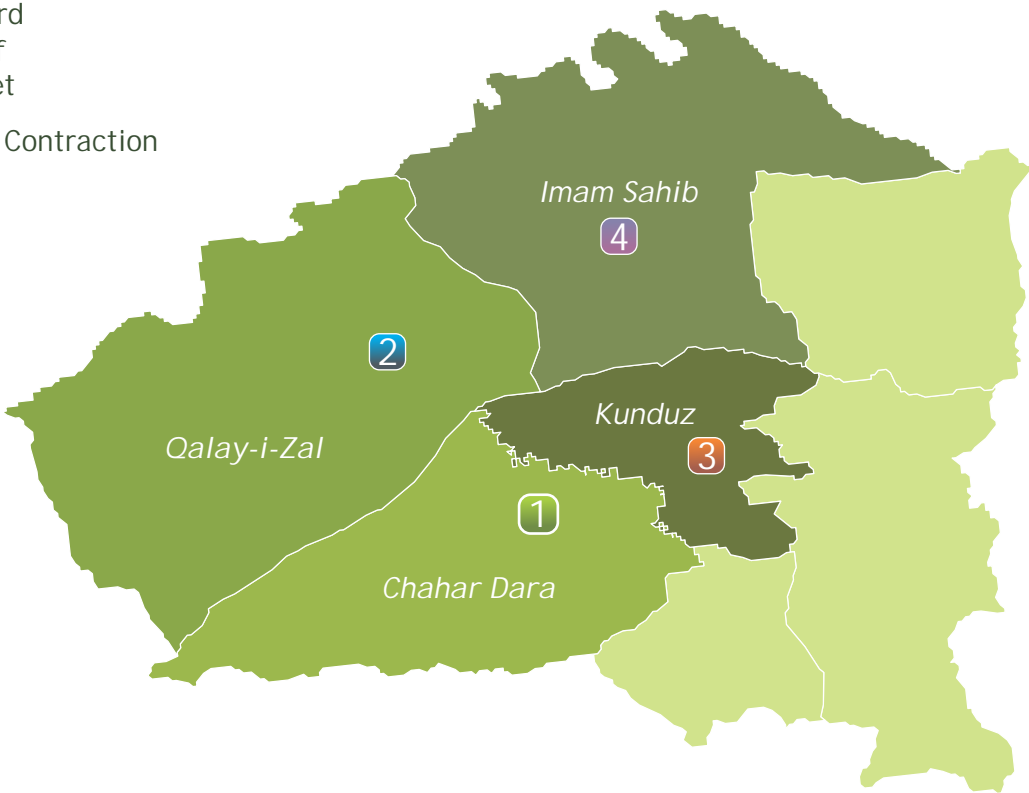
- 1 10000 Patients
- 2 1000 Families
- 3 14400 Families
- 4 15000 Culverts Contraction

### Facilities & Distribution;

- 1 1 Clinic Waiting hall construction
- 2 3 Aqueducts Contraction
- 3 3 Culverts Contraction
- 600 Benches & Desks for students
- 60 Desk/Chairs for teacher
- 80 Blackboard
- 16 Bookshelf
- 350 m2 Carpet
- 4 2 Culverts Contraction

### Activities:

Project Mobilization, Survey, Proposal Development, Supervision & Monitoring







# BADAKHSHAN

## 2010 Services

### Beneficiaries

Total: 8 Schools, 60 Familys

- 1 2483 Students, 81 Teachers
- 2 600 Students, 8 Teachers
- 3 800 Students, 30 Teachers
- 4 100 Families

### Facilities & Distribution;

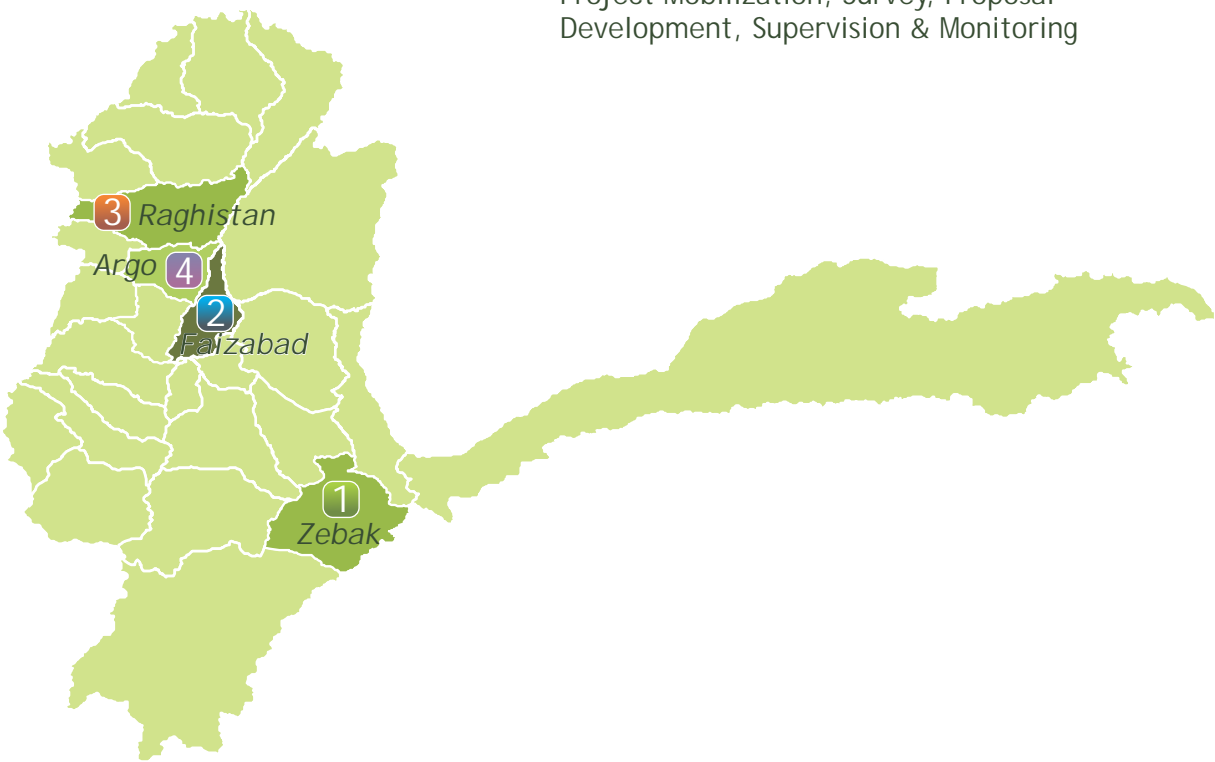
- 1 1241 Benches & Desks for students  
156 Desk/Chairs for teacher  
87 Blackboard  
10 Bookshelf  
144 m2 Carpet  
1 Sofa set
- 4 100 Solar Panel Distributed

### Facilities & Distribution;

- 2 300 Benches & Desks for students  
12 Desk/Chairs for teacher  
7 Blackboard  
3 Bookshelf  
46 m2 Carpet  
4 Temporary Shelter
- 3 200 Benches & Desks for students  
10 Desk/Chairs for teacher  
8 Blackboard  
2 Bookshelf  
35 m2 Carpet  
10 Tent

### Activities:

Project Mobilization, Survey, Proposal Development, Supervision & Monitoring







# PANJSHER PROVINCE

2010 Services

## Beneficiaries

1 1800 Families

2 2700 Families

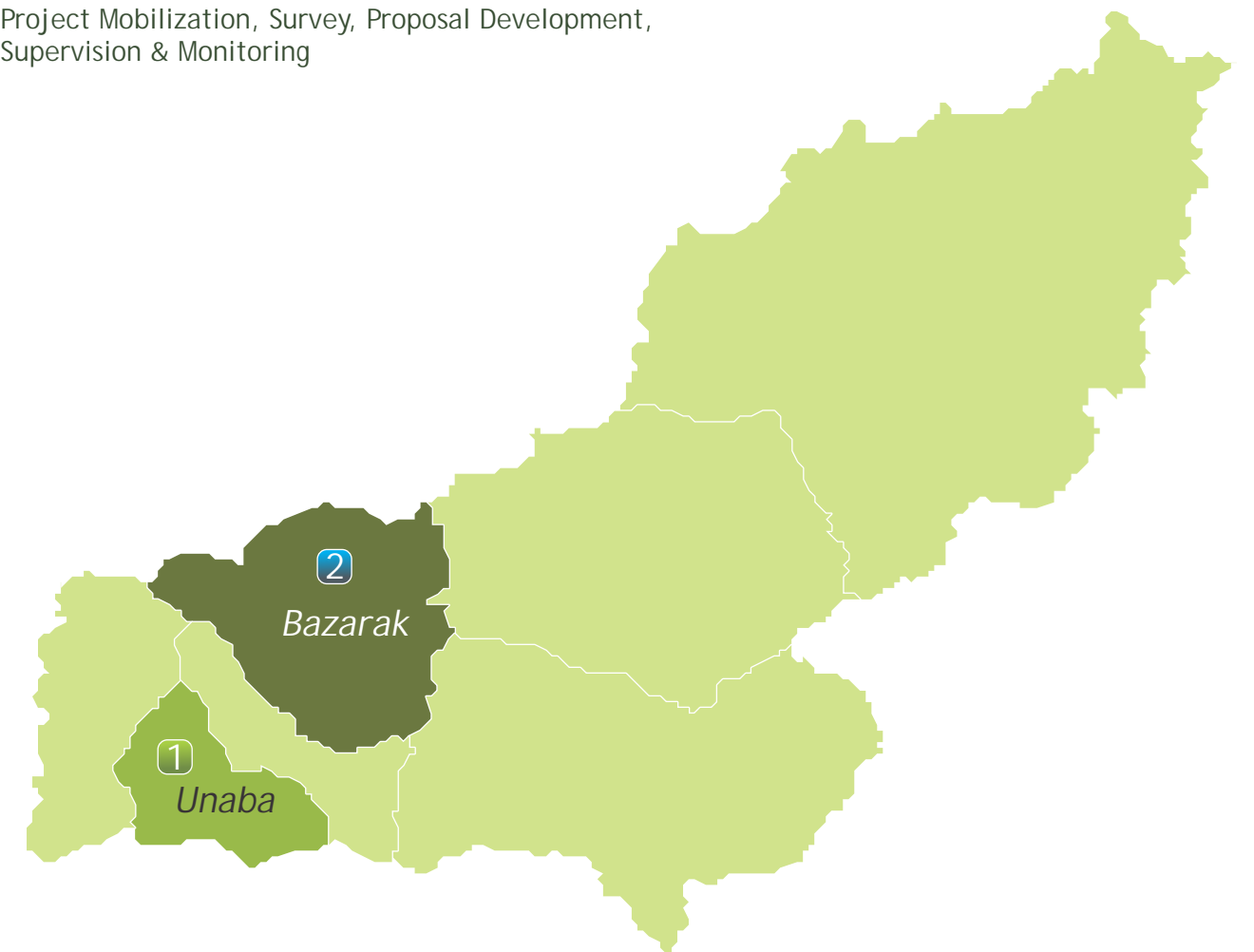
## Facilities & Distribution;

1 Irrigation Canal,

2 Retaining Wall Construction

## Activities:

Project Mobilization, Survey, Proposal Development,  
Supervision & Monitoring







# EXPENDITURE FOR THE YEAR - 2010

## CAPACITY BUILDING DEPARTMENT

Total Budget:     \$ 1,053,824.00     Afg 49,529,728.00

57%	15%	11%	7%	6%	4%
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Novib	USAID/CAII	CARE	CWS	CA	Other
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Donor	Duration	Total Project Budget	Satus
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### Novib

Community Based Disaster Risk Reduction (Phase II)	Jun 09 – Jun 10	\$139405	Completed
Community Based Disaster Risk Reduction (Phase III)	Sep 10 – Aug 11	\$162464	Completed

### USAID/CAII - CBSG

Community Based Stabilization Grants (CBSG)	Mar 10 – Dec 11	\$162464	Ongoing
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### CARE International

On Job Training Beautician & Bag Making (VTAWP)	Mar 10 – Apr 10	\$12097	Completed
Beautician & Bag Making (VTAWP)	Feb10 – Jun10	\$51494	Completed
On Job Training Beautician & Bag Making (VTAWP) P II	May 10 – Jun 10	\$14420	Completed
VTAWP - Business Development Officer (BDO)/Assistant	Mar 09 – Feb 10	\$9840	Completed
Beautician, Bag Making and Charmadozi - (VTAWP) P III	Jun 09 – Feb 10	\$76664	Completed
Emergency Disaster Preparedness & Response for Afg (EDPRA)	May 09 – Aug 10	\$27650	Completed
CSAR & IDPs Bags and Tailoring Trainings	Nov 09 – Dec 10	\$653560	Completed
Business Marketing Entrepreneurship and Life Extra Skills	Nov 10 – Mar 11	\$38293	Completed

### Church World Services (CWS)

Enhancement in Enrolment & Retention of Girls & Quality Education - PII	Feb 10 – Jun 10	\$162464	Completed
Enhancement in Enrolment & Retention of Girls & Quality Education	Feb 10 – Jun 10	\$162464	Completed

### Christian Aid (CA)

Beautician and Bag Making (VTAWP)	Feb 10 – Jun 10	\$162464	Completed
Community Right Mobilization and Response	Sep 10 – Aug 11	\$ 76530	Completed

### Other

The of Climate Change and Food Insecurity on Poverty	Apr 10 – Jan 11	\$10465	Completed
Community discussions on Civilian Casualties	Oct 10 – Nov 11	\$78146	Ongoing





# Education

## Perceptions From 2010

Since years, the Education Department is one of the most vital parts of Afghan Development Association (ADA) having huge experiences in education sector and has already implemented so many education relevant projects starting from "Afghanistan Primary Education Programme (APEP) and so on carrying on to Building Education Support System for Teachers (BESST) and Education Quality Improvement Programme (EQUIP) Teachers Training Programme - DT3" in several provinces of the Afghanistan.

As it is obvious that education is one of the most significant pillars of every sector, especially for development of a country that has been suffering and affected in every sector; such as, political, social, cultural, economical, and volatile security conditions in Afghanistan. During the various regimes, the education system of Afghanistan has been collapsed

through different aspects and it enabled the majority of people including both teachers and students to ignore schooling and other educational inter-related services and systems of the country.

The ADA education department mainly focuses on teacher training and capacity building of Afghan teachers from central to provincial, district and remote levels towards teaching methodologies, students centered methods and recent development of teaching systems, which have been derived from the most promoted countries; In order to provide and promote quality and sense of education practically and equally to all Afghans students in central, regional, provincial, district and village levels.

The ED department has also provided essential services for women empowerment; such as, women in economics, literacy, raising awareness on basic rights, health hygiene and



provided the facility and learning opportunity for 250 girls and boys whose ages were between 10 and 13 years and they were not allowed to be enrolled in official schools of the Ministry of Education (MoE) in some areas of the country. Subsequently, after the successful implementation of the projects in Qaramqol district of Faryab Province for the time being, the focal students have been enrolled in MoE formal schools for continuation of their upgrading education, which will definitely enable them to meet the new techniques and development values of education accordingly.

It also helped some rural villages in Tirinkot provincial capital of Uruzgan province through provision of quality solar panels to the right holders to whom electrification facilities for studying school subjects, writing homework, training, and media related visions were provided during the last four years. finally, the fourth phase of electrification of rural villages project has been successfully completed during the period of 13 months starting from January 2010 to Jan 2011

## WOMEN EMPOWERMENT - BASIC LITERACY

Duration: 1 JAN 2010 - 31 Dec 2010

### Community Role:

Providing space for self help group center, Introducing trainers, Monitoring of Project, Solve any problem during implementation of the project

### Stakeholders:

Provincial education and district education departments at provincial level, District Development Assembly (DDA) and the related community Deputy Ministry of Literacy in center level

### Facilities / Distributions:

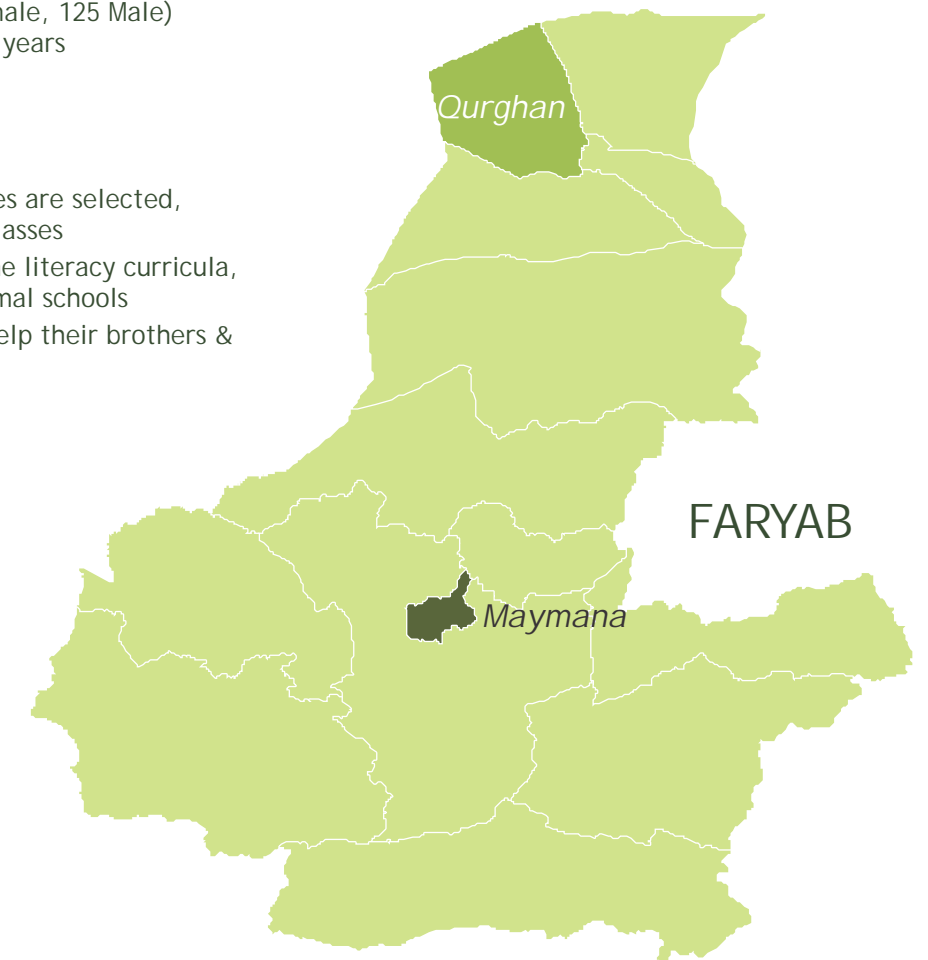
Classrooms, Teachers & Students' Kits

### Beneficiaries:

250 Over age children (125 Female, 125 Male)  
whose ages are b/w 10–13 years  
100 Teacher

### Result / Achievement:

- 10 Teachers for literacy classes are selected, trained & taught in 10 literacy classes
- 250 girls & boys completed the literacy curricula, enrolled in grade four in the formal schools
- 250 girls & boys are able to help their brothers & sisters with their school lessons





# WOMEN EMPOWERMENT - ECONOMICS

Duration: 1 JAN 2010 - 31 Dec 2010

## Community Role:

Providing space for self help group center, Introducing trainers, Monitoring of Project, Solve any problem during implementation of the project

## Stakeholders:

Provincial education and district education departments at provincial level,  
District Development Assembly (DDA) and the related community  
Deputy Ministry of Literacy in center level

## Facilities / Distributions:

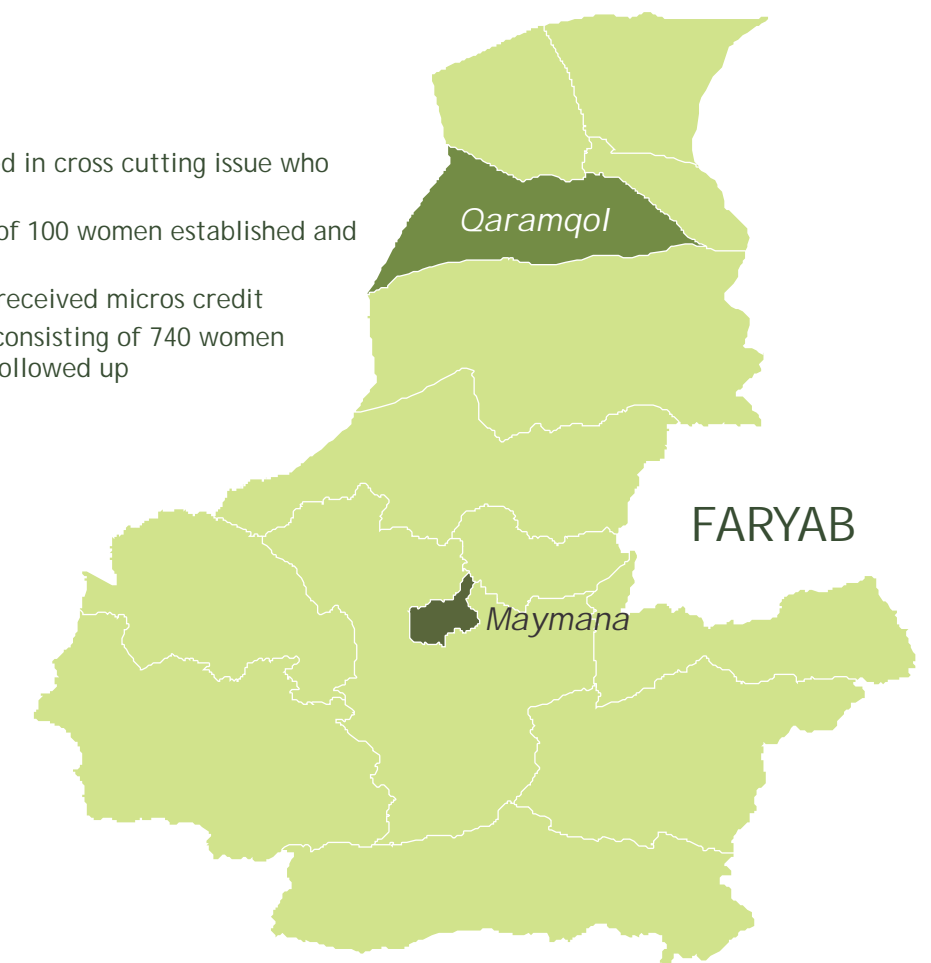
Wool, Loom & mask & Kits for trainees

## Beneficiaries:

100 Poor Women  
5 Trainers

## Result / Achievement:

- 100 Women selected & trained in cross cutting issue who also received functional literacy
- 5 self-help groups consisting of 100 women established and functioned
- 5 self-hlep groups' members received micros credit
- 37 previous self-help groups consisting of 740 women further trained, supported and followed up







## CLIMATE CHANGE MITIGATION

Duration: 1 Jan 2010 - 31 Jan 2011

### Community Role:

Providing space for solar electrification workshops, introducing trainees, providing salary of trainees, Transportation of solar panels to their villages and monitoring of the project.

### Stakeholders:

Governor of Uruzgan, MRRD, MoEC provincial departments, Community Development Council (CDCs) & related communities

### Facilities / Distributions:

Equipment of solar workshops for practical work during training & Trainees' kit (solar electrification workshop equipments)

### Beneficiaries

Trainees: 8      Trainer: 2      Families: 1,000

### Result / Achievement:

- 1000 solar panels installed in 1000 household in the selected villages
- Eight persons selected & trained as solar engineers
- Four solar electrification workshop established and functioning in the target villages







# BUILDING EDUCATION SUPPORT SYSTEM FOR TEACHERS (BESST)

Duration: 23 Apr 2008 - 31 May 2011

## Community Role:

Participate in School development council (SDC), prioritize their schools' problems & finding resources for solving their schools' problems, protecting their schools, and support their schools in attendance of students.

## Stakeholders:

MoE and Teacher Education Directorate (TED) at the central level, Provincial Education Department (PED) as the provincial level, District Education Departments (DEDs), principles of schools, head masters and teachers, School Development Council (SDCs) at district level.

## Facilities / Distributions:

INSET—I & II training study materials and trainers' Guides, School management trainers' manuals, In-school Teachers Support Activities (ITSA) Manuals.

## Beneficiaries:

Trainers: 246  
Teachers: 13,200  
Principles: 510

## Result / Achievement:

- 13,200 formal schools' teachers received INSET—I & II trainings
- 520 Teacher Learning Circles (TLCs) established & functioning
- 150 Principles Learning Circles (PLCs) established & functioning
- 385 School Development Council (SDCs) established & functioning
- 510 Principle received two school management training







## EDUCATION QUALITY IMPROVEMENT PROGRAM (EQUIP-II)

Duration: 1 Jan 2009 - 31 Jul 2012

### Community Role:

Participate in School development council (SDC), prioritize their schools' problems & finding resources for solving their schools' problems, protecting their schools, and support their schools in attendance of students.

### Stakeholders:

Ministry of Education and Teacher Education Directorate (TED) at the central level, Provincial Education Departments (PEDs) at the provincial level, District Education Departments (DEDs), principles, head masters and teachers, School Development Council (SDCs) at district level.

### Facilities / Distributions:

INSET—I & II training study materials and trainers' guides, School management trainers' manuals, In-school Teachers Support Activities (ITSA) Manuals

### Beneficiaries

Trainers: 1,260    Teacher: 45,000    Principles: 3,200

### Result / Achievement:

- 41,911 Teachers have received INSET—I training
- 11,441 Teachers have received INSET—II I training
- 3,174 Principles have received first School management training
- 1,110 Principles have received second school management training
- 811 Teachers learning circles established and functioning
- 221 Principles learning circles established and functioning



# Achievements

Training: The following teachers received INSET-I training during the year 2010:

No	Province	Target	Planed			Completed		
			Female	Male	Total	Female	Male	Total
01	Kabul	19,477	12,572	7,766	20,338	12,629	6,874	19,503
01	Parwan	5,784	593	4,324	4,917	715	4,946	5,661
01	Kapisa	2,780	387	2,500	2,887	357	2,364	2,721
01	Laghman	3,434	189	3,156	3,345	218	3,294	3,512
01	Logar	2,457	333	2,173	2,506	345	2,172	2,517
01	Bamyan	3,064	531	2,441	2,972	636	2,430	3,066
01	Paktia	4,544	90	3,124	3,214	144	2,092	2,236
01	Paktika	3,460	204	3,124	3,051	113	2,582	2,695
	TOTAL	45,000	14,899	28,331	43,230	15,157	26,754	41,911

The following number of principals, deputies, head masters and school heads received school management training during the year 2010:

No	Province	Target	Planed			Completed		
			Female	Male	Total	Female	Male	Total
01	Kabul	954	192	762	954	146	631	777
01	Parwan	353	9	344	353	12	335	5,661
01	Kapisa	267	21	248	269	17	256	347
01	Laghman	314	15	299	314	0	302	302
01	Logar	252	12	238	250	35	277	312
01	Bamyan	423	30	393	423	31	390	421
01	Paktia	165	2	163	165	1	161	162
01	Paktika	472	14	459	473	7	432	439
	TOTAL	3,200	295	2,906	3,201	249	2,784	3,033

# EXPENDITURE FOR THE YEAR - 2010

## EDUCATION DEPARTMENT

Total Budget: \$ 8,144,298.00 Afg 382,782,006.00



Donor	Duration	Total Project Budget	Satus
Ministry of Education			
Consulting Services for District Teachers Training Programme (CSDTTP)	Jan 09 - Aug 12	\$19645300	Ongoing
USAID/CAII - BESST			
Building Education Supporting System for Teacher (BESST)	Jan 07 - May 11	\$6274946	Completed
Norwegian Church Aid (NCA)			
Women Empowerment - Basic Literacy - Phase IV	Jan 10 - Dec 10	\$53249	Completed
Women Empowerment - Women & Economics - Phase II	Jan 10 - Dec 10	\$138728	Completed
Environment & Renewable Energy - Solar Electrification of Rural Villages - Phase IV	May 10 - Jun 10	\$39688	Completed





# Agriculture & Livestock

## Reflections From 2010

Afghan Development Association (ADA) has given particular attention to the agricultural sector and rural activities, which contribute towards more productive and sustainable livelihoods at the grass-roots level with a strong focus on people centered approach in Afghanistan. Through a specific department ADA runs various projects under the Integrated Rural Development (IRD) Programmes and implemented many agriculture/horticulture development projects with a visible positive impact on the beneficiaries and played significant role in the improvement of living standards of people and briefly the whole population of target areas has been benefitted directly and indirectly in Afghanistan.

ADA's fields of interest and working area including of following:

- Agriculture
- Horticulture
- Irrigation
- Livestock
- Increasing awareness and capacity building; such as, agriculture inputs, extension services, rehabilitation and improvement of infrastructures, veterinary clinics, BVW training, animal treatment, cross-cutting issues, provision of shelters, water supply, technical training, improved techniques, marketing
- Cooperative management and establishment
- Nursery establishment and livelihood support services.



ADA has rehabilitated and developed systems of irrigation in different parts of the country in order to increase irrigation system efficiency, which would result into escalation of agriculture and horticulture productivity. This included cleaning, improving, and developing large canals, Karezes, and installation of lift irrigation schemes, which have brought hectares of land under irrigation; in consequence, the impoverished families have been benefiting from the provided services in the targeted locations of Afghanistan. ADA has developed horticulture services benefiting fruit growers, which enhanced productivity by spraying fruit trees, establishing fruit tree nurseries in Daikundi, Uruzgan, Zabul and Kandahar provinces, planting orchards, and establishing fruit-growers cooperatives to provide improved fruit tree saplings to fruit growers in the focal provinces.

The process is ongoing through multiple actions at various locations with support of GoIRA, multiple NGOs and international development agencies inside Afghanistan. ADA, through several interventions conducted crop cultivation management, harvest and post harvest trainings for its agricultural beneficiaries. In addition, ADA introduced and provided how to know about effective utilization of improved wheat seeds, fertilizers, agricultural chemicals and pest control. Thousands of farmers and other community members have benefited from such trainings and received thousands of metric tons of improved seed and fertilizer with extension services during the year 2010 in many parts of the country.



# ZABUL

## TRAINING BENEFICIARIES

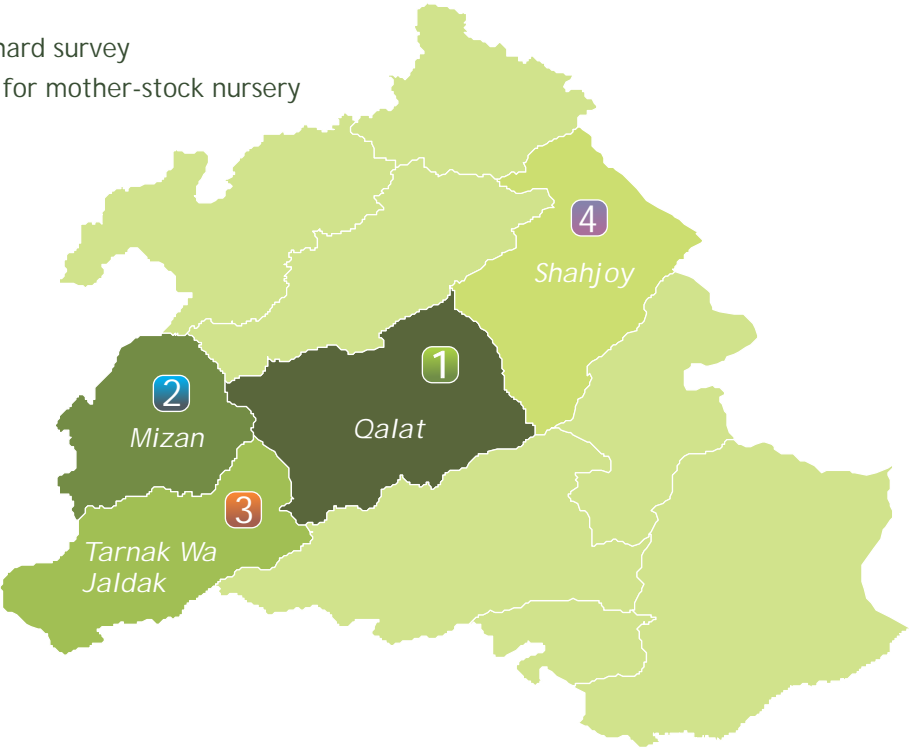
No	Description
1	28 BVW received refresher training in basic veterinary services
15	people trained in animal health education
15	farmers trained in Orchard Management

## FACILITIES & DISTRIBUTION;

No	Description	No	Description
1	6418 Vaccination of animals	2	3814 Vaccination of animals
14598	Deworming of animals	2142	Deworming of animals
10061	Treatment of animals	2267	Treatment of animals
3	20876 Vaccination of animals	4	6469 Vaccination of animals
5201	Deworming of animals	7316	Deworming of animals
7597	Treatment of animals	8659	Treatment of animals

## ACTIVITIES

No	Description
1	12 Demonstration orchard survey
2	Location identified for mother-stock nursery







# URUZGAN

## TRAINING BENEFICIARIES

No	Description	No	Description
1	100 People in Cross Cutting Issues	20	Mechanics in hand pump installation
700	People in Hygiene education	50	Farmers on adopting new Apricot drying
2	50 Farmers in best agl practices, pest/diseases control, pruning, budding of fruit trees.		
	30 Farmers trained Nursery / orchard management		
	800 Farmers trained in crop Management		
	200 Members of agriculture Shuras trained in cross cutting issue and Women trained in poultry		
	80 People Received kitchen garden training		
	60 Farmers trained in harvest and post harvest in Almond and Apricot,		
	2500 Farmers received technical assistance		

## FACILITIES & DISTRIBUTION;

No	Description
1	54 Wells constructed
25	Latrines constructed,
1	Agriculture Cooperative Established
2	200 Farmers provided extension services
20	Canals with length of 10 km cleaned
140	Demonstration orchard established
800	Provided wheat seed, DAP, UREA & basic agriculture tools
1400	Fruit saplings
50	Kitchen garden established
2500	Distribution of Kits of wheat Seed and fertilizer
120	MT wheat seed, MT DAP and MT Urea Distributed
1	Poultry farm and Fruit nursery Established
200	Women received poultry kits
150000	Corporative received as credit

## ACTIVITIES:

No	Description
1	9 Water Committee established
10	Farmers & co-members are provided exposure visits
2	45 Relevant people are provided marketing seminars
2500	beneficiaries Identification and survey of poor farmers
220	Women survey for poultry and KG
500	Survey for hygiene education







# KANDAHAR

## TRAINING BENEFICIARIES

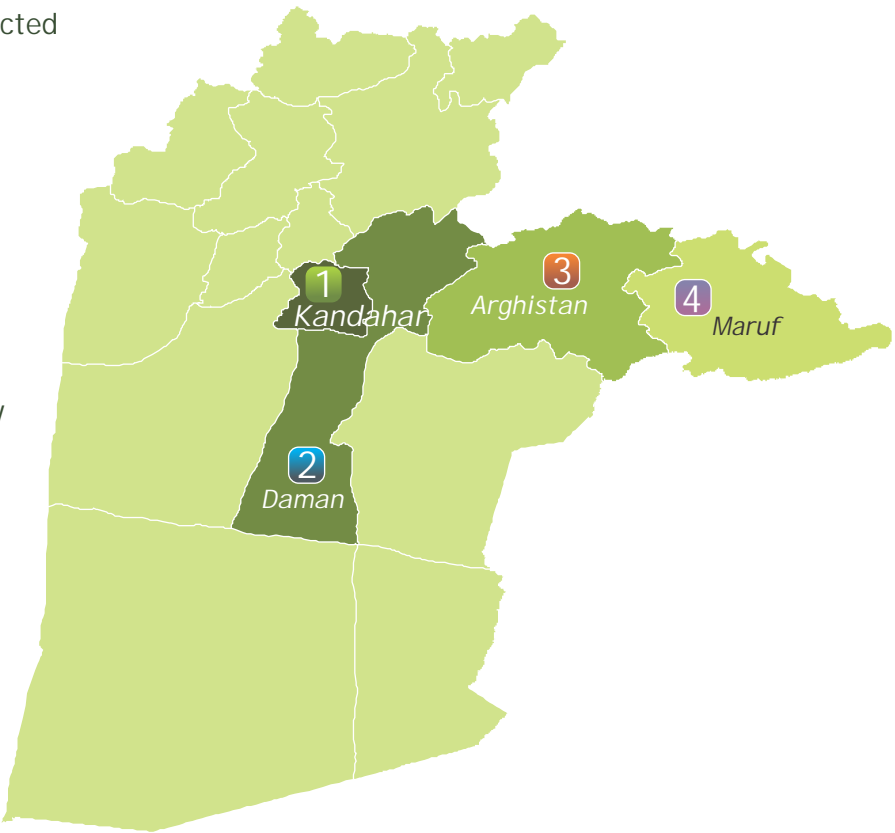
No	Description
1 43	Farmers trained in Marketing section
27	Nursery growers trained in fruit trees nursery industry
12	Farmers trained in building material
2 40	Farmers trained in Marketing section
60	Nursery growers trained in fruit trees nursery industry
3 22	BVW received veterinary refresher training
4 20	Women trained in animal feed preparation

## FACILITIES & DISTRIBUTION;

No	Description
1 50	Drying houses Constructed
3 21309	Treatment of animals
4 4407	Vaccination of animal
9685	Treatment of animals

## ACTIVITIES:

1 397	Fruit orchard survey
2 100	Nursery grower survey
3 21309	Survey of animals







# NANGARHAR

## TRAINING BENEFICIARIES

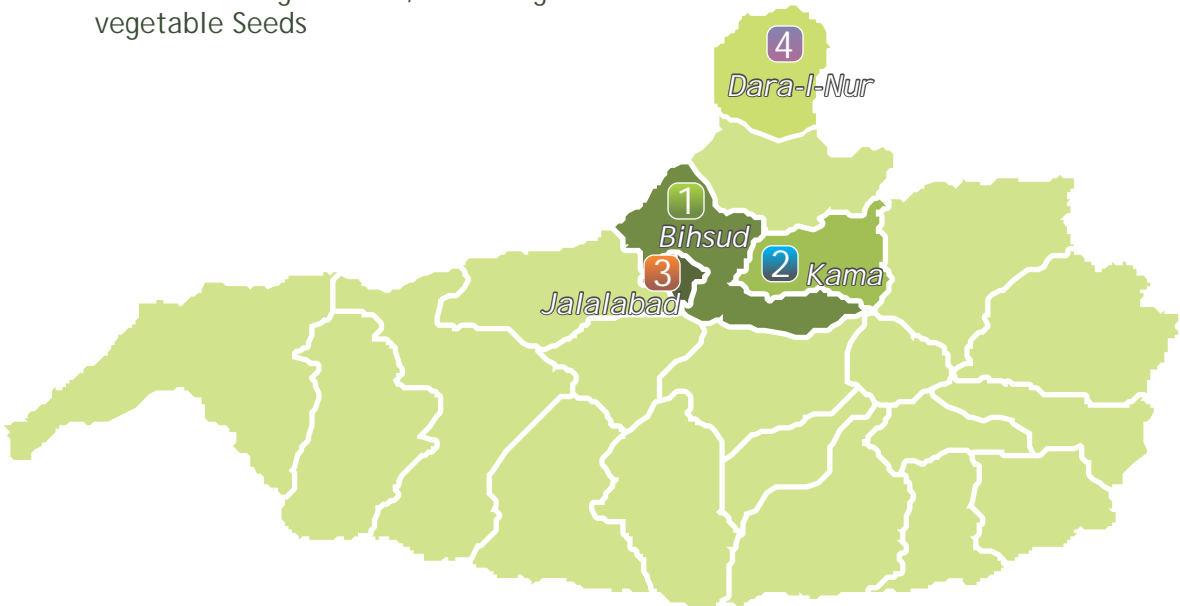
No	Description
11	gardener trained in orchard establishment
20	farmers trained in crop management
7	farmers trained in establishment of farmers association
4800	Farmers trained in Crop Management

## FACILITIES & DISTRIBUTION;

No	Description
2	Irrigation structure constructed
48	Farmers received technical assistance
5	Demonstration orchards established
20	Poultry kits distributed
1	Fruit trees nursery established
4800	Farmers received agriculture inputs (wheat seed+Urea+DAP), post-harvest metallic storage silo kit, kitchen-garden vegetable Seeds

## ACTIVITIES:

No	Description
1	Marketing Seminar conducted
35	cooperative member conducted exposer visit







# DAIKUNDI

## TRAINING BENEFICIARIES

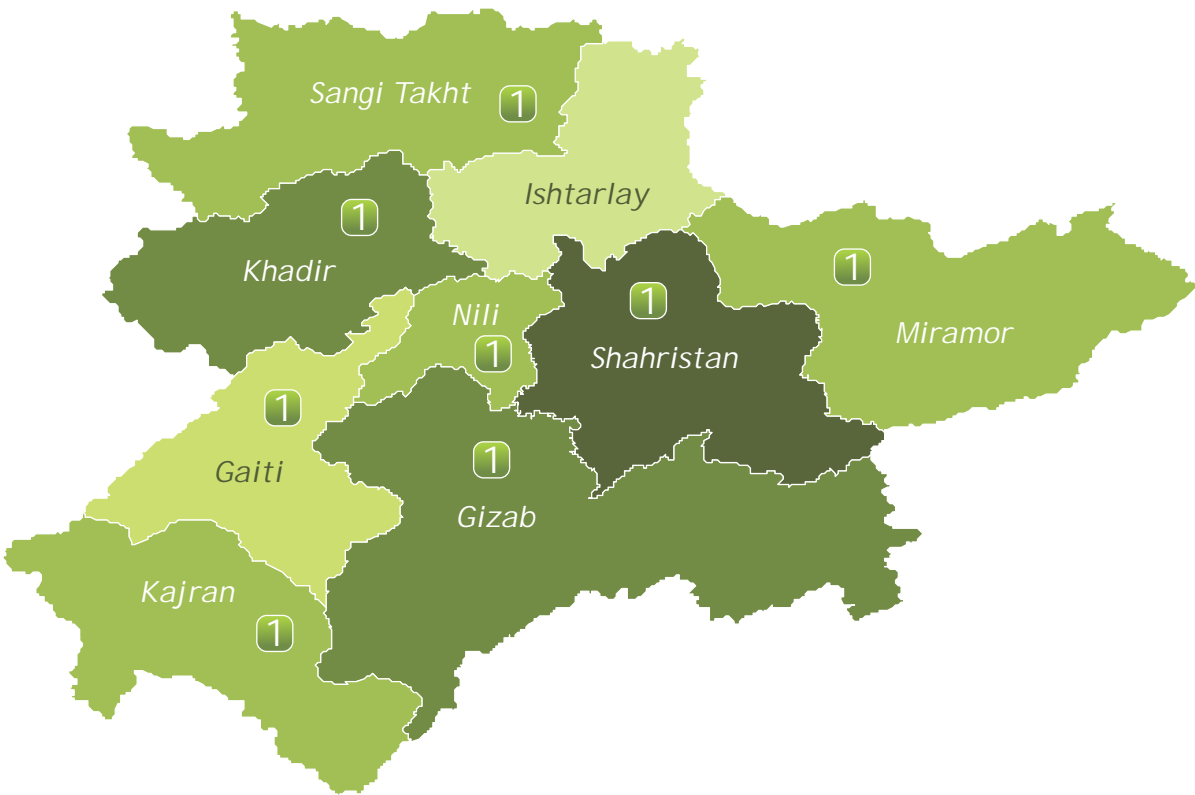
No	Description
1600	Farmers trained in Orchard Management
34	Governor staff trained in Orchard Management Only nele
10	ADA staff trained in Orchard Management
1600	Farmers trained in Crops Management

## FACILITIES & DISTRIBUTION;

No	Description
1600	Demonstration Orchards Established each district
1600	Farmers received agriculture and horticulture kits
160,000	Fruit tree sapling distributed

## ACTIVITIES

200	Survey of farmers	16000	garden location survey
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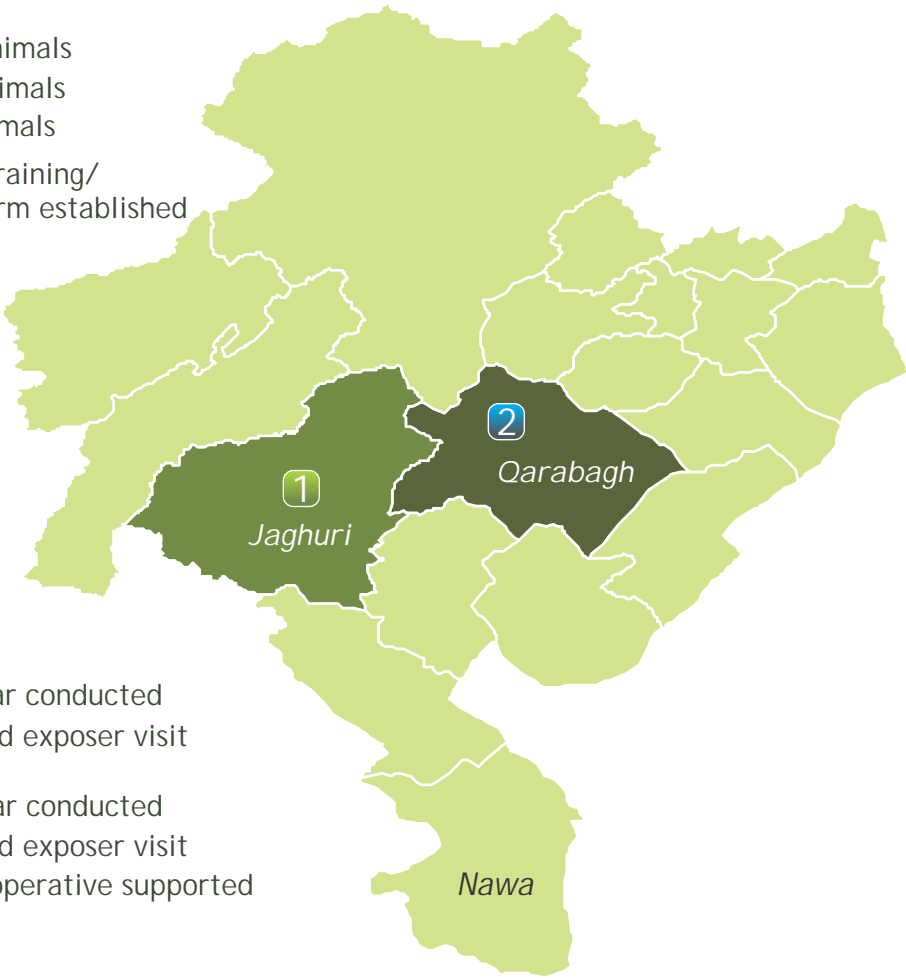
# GHAZNI

## TRAINING BENEFICIARIES

No	Description
1 29	women trained in embroidery and marketing
12	people trained in water management

## FACILITIES & DISTRIBUTION;

No	Description	No	Description
1 28	women received embroidery kits	2	Demonstration/training/ multiplication form established
3544	Deworming of animals		
2	irrigation structure constructed		
1	Women shura established with 101 member		
1	Project shura established with 10 member		
2 4597	Vaccination of animals		
3544	Deworming of animals		
3739	Treatment of animals		
2	Demonstration/training/ multiplication form established		



## ACTIVITIES

No	Description
1 1	Marketing seminar conducted
15	Farmer conducted exposé visit
2 1	Marketing seminar conducted
15	Farmer conducted exposé visit
2	Fruit growers cooperative supported





# BAGHLAN

## TRAINING BENEFICIARIES

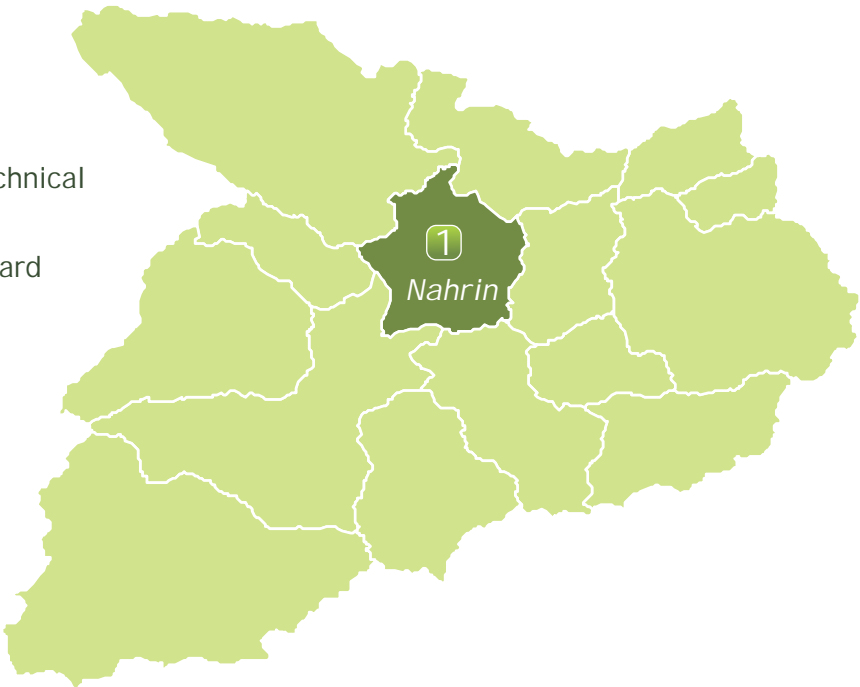
No	Description
1 24	farmers trained in plant protection management
20	women trained in poultry
6	Farmer trained in orchard management
10	Farmer trained in budding and ploning

## FACILITIES & DISTRIBUTION

No	Description
1 20	Women received poultry kits
40	KG seed provided for nursery
1	Fruit tree nursery established
6	Demonstration orchard established

## ACTIVITIES

No	Description
1 20	Farmer received technical assistance
6	Demonstration orchard survey





# Agriculture & Livestock

## summary of activities during - 2010

### PROVINCES

Uruzgan, Daykundi, Kandahar, Zabul, Nangarhar, Baghlan, Ghazni

### DONORS:

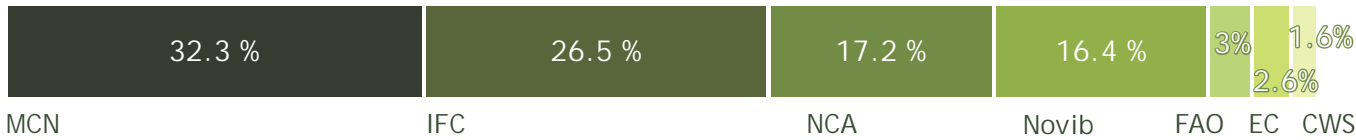
NCA, MCN, IFC, EC-MADERA, FAO, NOVIB,



# EXPENDITURE FOR THE YEAR - 2010

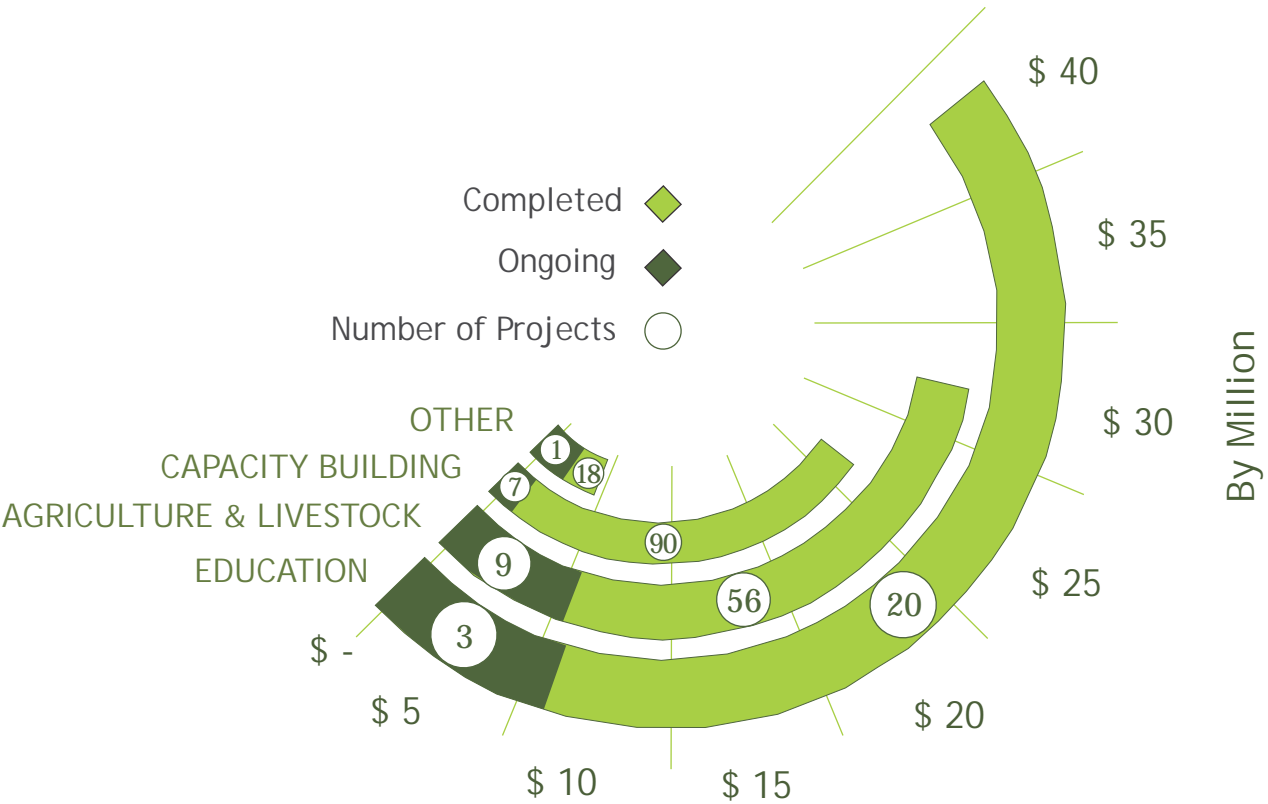
## AGRICULTURE & LIVESTOCK DEPARTMENT

Total Budget: \$ 1,955,995.00 Afg 91,931,765.00



Donor	Duration	Total Project Budget	Satus
<b>MCN</b>			
Consulting Services for Orchard Establishment & Development	Nov 09 – Dec 10	\$653560	Completed
<b>IFC</b>			
Horticulture Cluster Development	Mar 10 – Dec 11	\$1274849	Ongoing
<b>NCA</b>			
Horticulture Development	Jan 10 – Dec 10	\$57377	Completed
Food Security & Agriculture Livelihood Packages	Jan 10 – Dec 10	\$243328	Completed
Water Supply, Sanitation, Irrigation and Hygiene - P II	May 10 – Sep 10	\$42579	Completed
<b>Novib</b>			
Integrated Rural Program	Sep 08 – Aug 11	\$1125047	Completed
<b>FAO</b>			
Animal Feed Distribution	Dec 09 – Mar 10	\$16818	Completed
Wheat Seed & Fertilizer Distribution - Autumn 2009	Sep 09 – Apr 11	\$47500	Completed
Food Security & seed Distribution	Aug 10 – Nov 11	\$120000	Ongoing
<b>EC</b>			
Perennial Horticulture Development	Mar 07 – May 10	\$975646	Completed
Support to Fruit Tree Nursery Industry	Sep 10 – Dec 13	\$318736	Ongoing
<b>CWS</b>			
Food Security Project	Nov 08 – Aug 10	\$578715	Completed

# PROJECT FUND FLOW | 2002 - 2011



## DONOR/SUPPORTER LIST

- MoE
  - MoCN
  - MAIL
  - MoLSMD
  - MRRD
  - USAID
  - Care International Afghanistan
  - European Commission (EC)
  - Christian Aid (CA)
  - Netherlands Embassy Kabul (NEK)
  - Norwegian Church Aid (NCA),
  - World Bank (WB)
  - Netherlands Organization for International Development (NOVIB)/Oxfam,
  - Church World Services (CWS)
  - United Nation Food and Agriculture Organization (UN FAO)
- The Asia Foundation (TAF)
  - Creative Associates International Inc. (CAII/USAID)
  - Roots of Peace (RoP)
  - Association for Rural Development (ARD/USAID)
  - Government of Canada/Embassy of Canada/Canada Fund
  - Development Alternatives Inc. (DAI/USAID)
  - Department of International Development (DFID)
  - International Rescue Committee (IRC)
  - Trocaire/Cafod (TC)
  - Counter Part International (CPI)
  - International Finance Corporation-IFC World Bank Group-WBG (IFC-WBG)



# FINANCIAL REPORT - 2010

## Policies:

ADA operates through a well-established Finance Setup providing control from Head Office level to all the way to provincial, field and project site offices. Our financial procedures have evolved over the years to accommodate technical and legal requirements of Government of Afghanistan (GoA), while at the same time in tune with modern systems and management to ensure efficiency and transparency in operations. Annual audit is conducted every year by an independent auditing firm regularly.

## Expenditure:

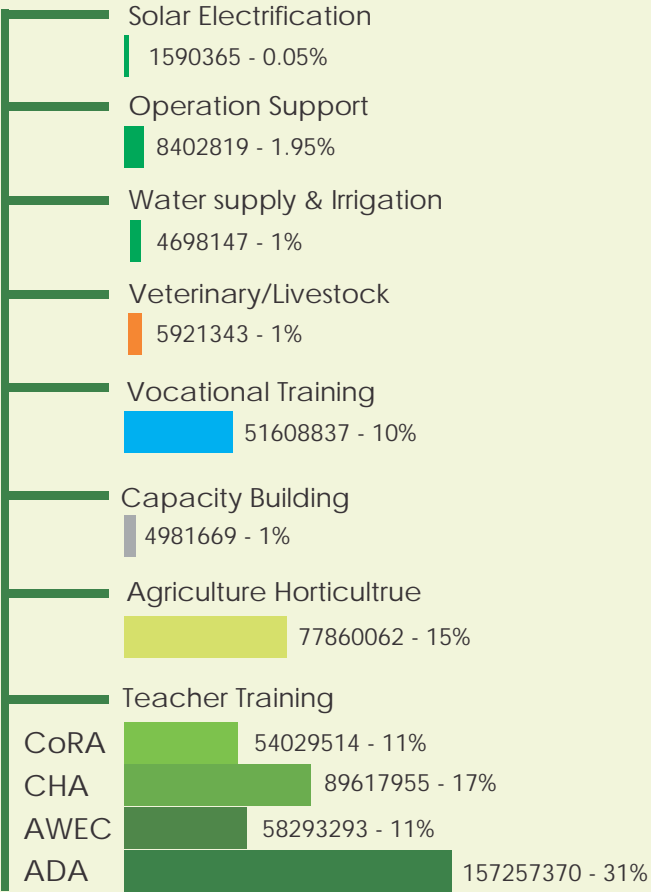
Financial data and reports are shared with relevant stakeholders for activities of concern; for the mentioned 12 month period, budget utilized by programme departments for respective sectors of interest, which has been highlighted in the adjacent diagrams. As shown, the total expenditures in this period were \$11,111,957. For more information, the below diagrams are designed to provide sectoral wise expenses, which took place during the period of 12 months from January to December 2010.

## Analysis of Expenditure:

The diagrams illustrate the relative size of the major expenditure categories of ADA during the whole year. Furthermore, the diagrams show that education and training expenditure during this period accounted for 69.86% of total expenditures, while our capacity building programme accounted for a further 0.97% of expenditures. The Integrated Rural Development Programme accounted for 27.54% of expenditures. The total operations and administration costs of ADA in this period accounted for only 1.95% of expenditures. As expressed above, ADA believes that this represents a high level of efficiency and excellent value for money for our donors.

ADA is the prime contractor with Ministry of Education (MoE) for the Teacher Training – DT3 Programme in 8 respective provinces of Afghanistan; such as, Kapisa, Laghman, Kabul, Parwan, Paktia, Paktika, Logar and Bamyan. ADA implements the programme in two provinces while the rest 6 provinces are subcontracted to other reputable Afghan NGOs; alike, CHA, AWEC and CoAR. The Teacher Training (DT3) expenditure is shown for the subcontractors as well as for ADA in the following diagrams.

EXPENDITURE: JANUARY - DECEMBER 2010  
Total: USD 11,109,557



# THE WAY FORWARD & FUTURE PLANS

ADA has looked into its 2010 year overall programme management and implementation aspects to see what listens can be learnt and how to prepare ADA with an upgraded, effective, with quality, and result driven approaches and strategy that can have with even more quality and efficient results. As a result, ADA came up with substantive changes to the whole system. The main components of these changes will be:

**Re-structuring.** ADA's current structure will be reviewed more deeply and the required changes will be made that can better maintain quality and efficiency. Emphasis will be made on the recruitment of qualified and experience people. Restructuring will start from main office and will be extended to the field offices.

**Develop/update/upgrade Strategic Work-Plan, Policies and Procedures.** ADA will develop a five years strategic work-plan and will develop/update/upgrade the current policies, manual and procedures e.g. HR Policy, Financial Management Policy, Travel Policy, Procurement Policy and Attendance Procedure looking into the current substantial changes into non-for-profit organization system both locally and globally.

**Communication and Coordination System.** Establishment of effective communication system between centre and provinces. This system will be used to ensure proper connection and communication between central and provincial offices.

**Capacity Building & Institutional Development.** ADA will further strengthen the capacity of main office and provincial offices, increase focus on recruitments of qualified and experienced people and support the development of new systems and structures; such as, Information Management System (IMS),

Financial Management (FM), Internal Audit (IA), and Staff Capacity Building (SCB).

**Performance Management and Reporting.** ADA will strengthen its system for monitoring activities, outputs and achievements on agreed work plans and log frames. This will improve its operational effectiveness. ADA will continue to further enrich and refine monthly, quarterly and annual reporting system and will pay more attention on the quality of reports.

**Financial Management & Information Management Systems.** ADA will improve the quality of information available to management in several areas. ADA will develop an electronic system for its Finance Department, Human Resources and Administration Department including comprehensive financial reporting system. Other information systems will be developed, which will include Human Resources Database and electronic attendance system and electronic inventory system.

**Website:** ADA will upgrade the website that enables an ongoing conversation among ADA collaborators (government officials, donor, and private sector) about the progress and challenges of ADA implementation at the country level. The website is the main forum for communicating and reporting from center to province. The website also informs the general public about ADA activities and services.

The ADA site will provide a credible, stable image that reflects the dual governmental and donor nature of this initiative and the main audience for this website. Given ADA's close connection to the open data/knowledge movements and the need to 'practice what we do' the site will be an open source platform and reflect the ADA aim's values.



## ADA DONOR & PARTNERS









An abstract graphic on the left side of the page. It features a large, stylized rainbow arching from the bottom left towards the center. The rainbow has multiple bands of color, including dark blue, green, and yellow. Below the rainbow, there is a green, rounded shape that resembles a hill or a dome. The background of the entire page is a light yellow gradient.

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